

Introduction to Queueing Theory and Applications

Yunan Liu

Department of Industrial and Systems Engineering
North Carolina State University

ISE Summer Camp, June 24, 2013

Motivation



What in common?



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Motivation



People wait in a line!



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Foundation of Operations Research



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

A Little History



- ▶ Father of queueing theory: Anger Erlang (1878–1929)
- ▶ Originally used to model telephone exchange

Queues Are Everywhere!

- ▶ Real queues
- ▶ Virtual queues
- ▶ Systems transformed into queues.

Hospitals



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Transportation



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

DMV



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Bank



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Applications: Virtual Queues

Contact Centers

Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion



Computer Service Systems



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Inventory Systems



Motivation

history

Applications

Queueing Models

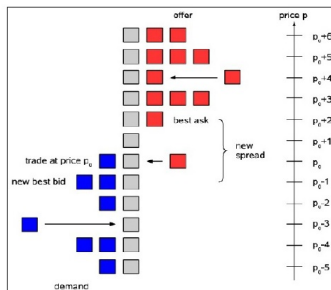
Realistic Features

Decision Making

Useful Tools

Conclusion

High Frequency Trading: Order Books



Queues Are Indeed Everywhere!

Motivation

history

Applications

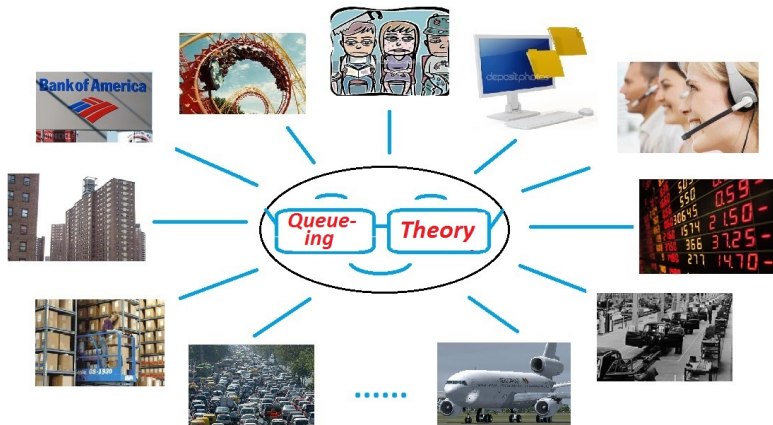
Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion



Mathematical Queueing Models

Motivation

history

Applications

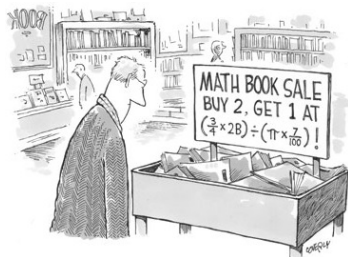
Queueing Models

Realistic Features

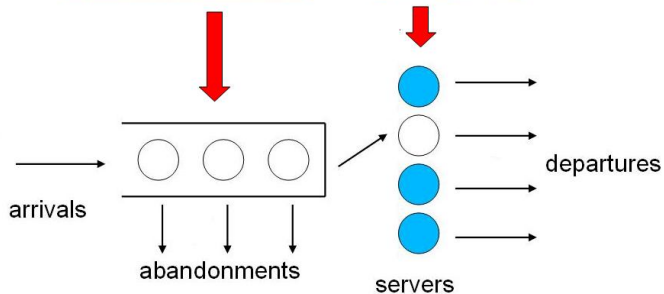
Decision Making

Useful Tools

Conclusion



Single-class queues



Motivation

history

Applications

Queueing Models

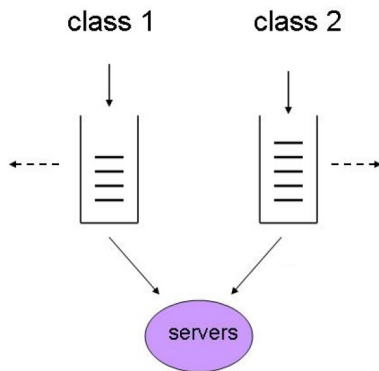
Realistic Features

Decision Making

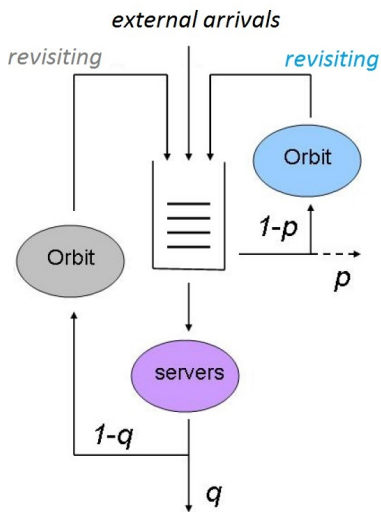
Useful Tools

Conclusion

Multi-class queues



Re-entrant queues



Motivation

history

Applications

Queueing Models

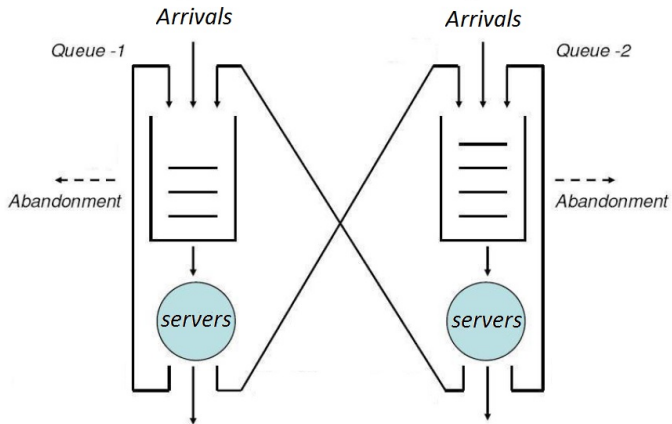
Realistic Features

Decision Making

Useful Tools

Conclusion

Queueing Networks



Motivation

history

Applications

Queueing Models

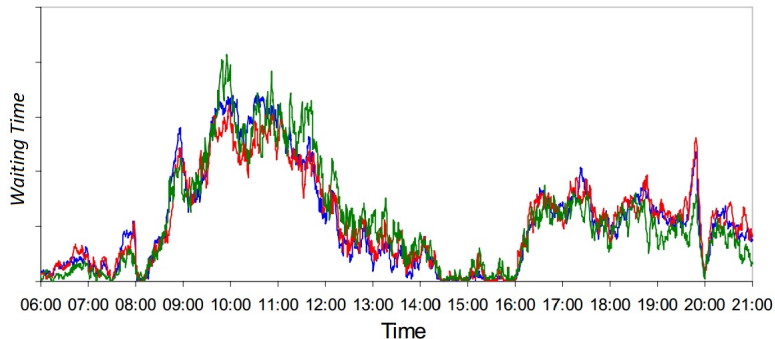
Realistic Features

Decision Making

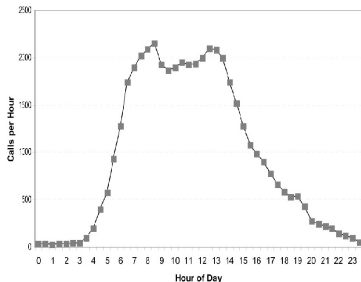
Useful Tools

Conclusion

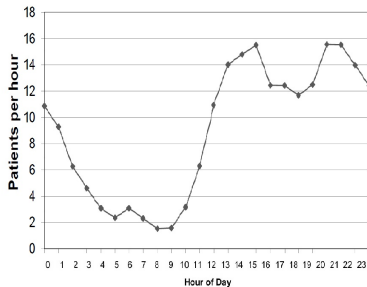
Random variables and processes



Time-varying arrivals

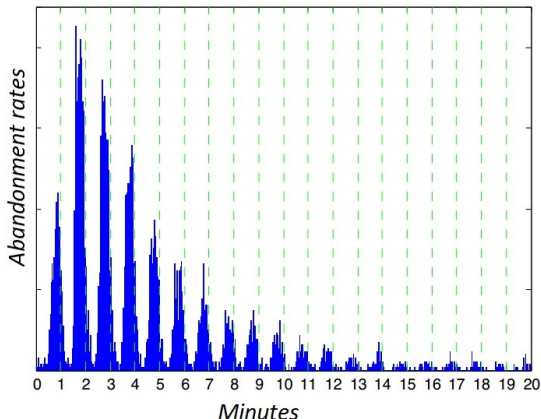


call center



emergency room

Strange customer behavior



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Different **service** disciplines/policies

- ▶ first-come first-served (FCFS):
- ▶ last-come first-served (LCFS):
- ▶ processor sharing (PS):
- ▶ Shortest job first (SJF):
- ▶ Priority preemptive (PP):

Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Different **service** disciplines/policies

- ▶ first-come first-served (FCFS):
used in most service systems
- ▶ last-come first-served (LCFS):
computer stack operations, inventory systems with perishable products
- ▶ processor sharing (PS):
computer systems
- ▶ Shortest job first (SJF):
computer systems, CPU scheduling
- ▶ Priority preemptive (PP):
emergency rooms, service systems with multiple classes

Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

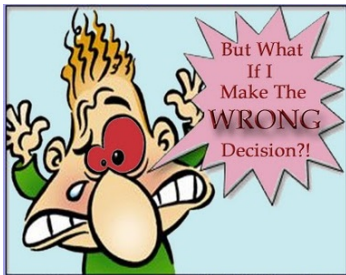
Conclusion

Analyze The Models and Obtain Quantitative Results

- ▶ How? (hereby omit 10,000 pages)
- ▶ The “.....” part will be taught in our undergraduate/graduate courses

Help Make Decisions

- ▶ Relieve human suffering of waiting
- ▶ Minimize costs/maximize profits
- ▶ Save lives!
- ▶ What else?



Motivation

history

Applications

Queueing Models

Realistic Features

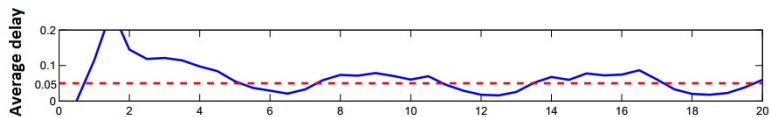
Decision Making

Useful Tools

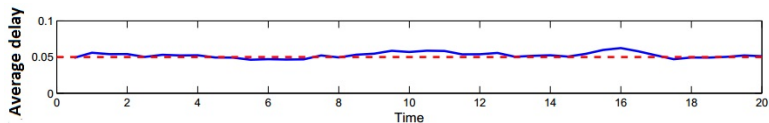
Conclusion

Staffing to Achieve System Stability

Bad staffing



Good staffing



Delay Forecasting and Announcement

Motivation

history

Applications

Queueing Models

Realistic Features

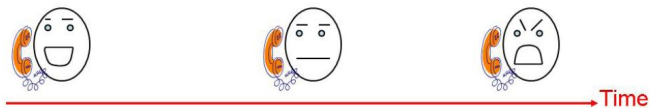
Decision Making

Useful Tools

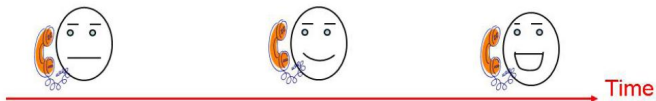
Conclusion



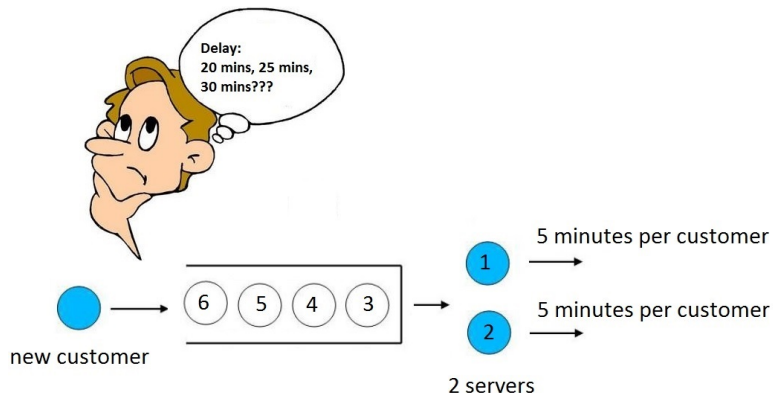
Delay Forecasting and Announcement



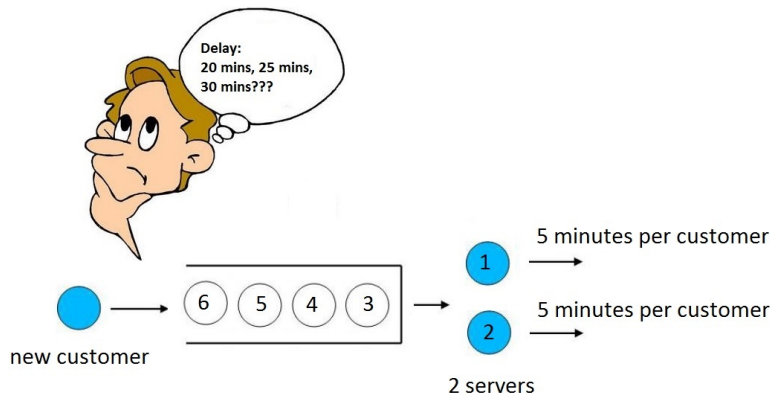
Delay Announcements



Delay Forecasting and Announcement: An Exercise



Delay Forecasting and Announcement: An Exercise



$$\text{Delay} = 6 \times 5 \text{ min} / 2 = 15 \text{ min}$$

Tools

- ▶ Data analysis: analyze data, test hypothesis, abstract information, etc.
- ▶ Computer simulation: discussed earlier today
- ▶ **Probability theory: model and predict random events**



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Probability Exercise 1: Patterns

The pattern $HTHH$ occurs at step 11, 14 and 22 in the sequence:

$HHTHTTT$ $HTHH$ $THHH$ $HTTT$ $HTHH$ TTH ...

Now consider 4 patterns:

$\mathcal{A} \equiv HH$, $\mathcal{B} \equiv HT$, $\mathcal{C} \equiv TT$ and $\mathcal{D} \equiv TH$.

Q: Which one “on average” appears in the smallest number of flips?

Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Probability Exercise 1: Patterns

The pattern $HTHH$ occurs at step 11, 14 and 22 in the sequence:

$HHHTTTT$ $HTHH$ $THHH$ $HTTT$ $HTHH$ TTH ...

Now consider 4 patterns:

$$\mathcal{A} \equiv HH, \quad \mathcal{B} \equiv HT, \quad \mathcal{C} \equiv TT \quad \text{and} \quad \mathcal{D} \equiv TH.$$

Q: Which one “on average” appears in the smallest number of flips?

► $N_{\mathcal{A}} = N_{\mathcal{C}}, \quad N_{\mathcal{B}} = N_{\mathcal{D}}$

Probability Exercise 1: Patterns

The pattern $HTHH$ occurs at step 11, 14 and 22 in the sequence:

$HHTHTTT$ $HTHH$ $THHHTTT$ $HTHH$ $TTH\dots$

Now consider 4 patterns:

$$\mathcal{A} \equiv HH, \quad \mathcal{B} \equiv HT, \quad \mathcal{C} \equiv TT \quad \text{and} \quad \mathcal{D} \equiv TH.$$

Q: Which one “on average” appears in the smallest number of flips?

- ▶ $N_{\mathcal{A}} = N_{\mathcal{C}}, N_{\mathcal{B}} = N_{\mathcal{D}}$
- ▶ $N_{\mathcal{B}} < N_{\mathcal{A}}?$ or $N_{\mathcal{B}} > N_{\mathcal{A}}?$

[Motivation](#)[history](#)[Applications](#)[Queueing Models](#)[Realistic Features](#)[Decision Making](#)[Useful Tools](#)[Conclusion](#)

Probability Exercise 1: Patterns

The pattern $HTHH$ occurs at step 11, 14 and 22 in the sequence:

$HHTHTTTHTHHTHHHTTTHTHHHTTH\dots$

Now consider 4 patterns:

$$\mathcal{A} \equiv HH, \quad \mathcal{B} \equiv HT, \quad \mathcal{C} \equiv TT \quad \text{and} \quad \mathcal{D} \equiv TH.$$

Q: Which one “on average” appears in the smallest number of flips?

- ▶ $N_{\mathcal{A}} = N_{\mathcal{C}}, N_{\mathcal{B}} = N_{\mathcal{D}}$
- ▶ $N_{\mathcal{B}} < N_{\mathcal{A}}?$ or $N_{\mathcal{B}} > N_{\mathcal{A}}?$
- ▶ $4 = N_{\mathcal{B}} < N_{\mathcal{A}} = 6.$

[Motivation](#)[history](#)[Applications](#)[Queueing Models](#)[Realistic Features](#)[Decision Making](#)[Useful Tools](#)[Conclusion](#)

Probability Exercise 1: Patterns

The pattern $HTHH$ occurs at step 11, 14 and 22 in the sequence:

$HHTHTTTTHTHHHTHHHTTTHTHHHTTH\dots$

Now consider 4 patterns:

$\mathcal{A} \equiv HH$, $\mathcal{B} \equiv HT$, $\mathcal{C} \equiv TT$ and $\mathcal{D} \equiv TH$.

Pattern HH : $T \dots TH$
 ↗ H Done!
 ↘ T Restart the whole thing!

Pattern HT : $T \dots TH$
 ↗ T Done!
 ↘ H Don't have to restart, still have an H

Probability Exercise 2: NYC Subway Problem

Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

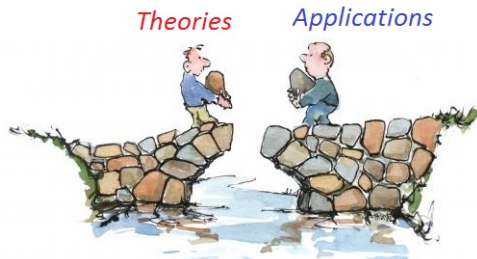
Useful Tools

Conclusion



Conclusion

- ▶ Observe real-world systems and recognize potential problems
- ▶ Construct mathematical models representing these systems
- ▶ Analyze the models (performance analysis and decision making)
- ▶ Use the analysis to provide strategies, heuristics and insights
- ▶ Solve real-world problems (connect **theories** and **applications**)



Motivation

history

Applications

Queueing Models

Realistic Features

Decision Making

Useful Tools

Conclusion

Thank You!